

Lancaster West Masterplan Project Board

Minutes and actions of 14 October 2021



LANCASTER WEST FUTURE NEIGHBOURHOOD VISION PROJECT BOARD

13 October 2021

1400 - 1600

via Microsoft Teams

Minutes and Actions

Attendees

Chair: James Caspell	Neighbourhood Director (LWNT)
Chrissy Galerakis	Programme Delivery Lead (LWNT)
David O'Connell	LWRA Vice-Chair
Adrian Lee	OPE Programme Manager
Graham Hart	RBKC Head of Economic Development
Andros Loizou	Head of Refurbishment Design and Delivery (LWNT)
Patrick Clark	TFL Engagement Manager
Kate May	Senior Public Health Strategist (Bi-Borough)
Stuart Priestly	Chief Community Safety Officer (RBKC)
Linda Hadri	Head of Programme Management Office (MHCLG)
Anca Giurgiu	Sustainability Programs Manager (RBKC)
Ian Turner	RBKC/WCC/H&F – Tri-borough Head Asset Strategy (Schools & Children)
Jez Dyer	One Public Estate
Sarah Mortell	Innovation and Digital Officer (LWNT)
Adam Nicholson	RBKC, Avondale Park Project Manager
Fatma Abdel-Samie	LWNT Engagement Assistant Neighbourhood Vision
Melissa Holguin	LWNT Engagement Assistant Neighbourhood Vision
Afnan Farah	LWNT Engagement Assistant Neighbourhood Vision
Roger Winfield	RBKC, Sports Contract officer
Hannah Smith	RBKC, Environment Programme Manager
Michael.ash	Head, Volunteer Centre
Marina Kroyer	Change for Life
Sam Woodhams	LFB
Khadra Ibrahim	RBKC, Community Development Officer
Hibo Yussuf	RBKC, Community Development Officer
Preeti Gulati Tyagi	RBKC, Spatial Planning Policy Team Leader
PC Tiago De Paula	Designing Out Crime Officer

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Paul Bird	Continuing Police Improvement
Kerine De-Freitas	RBKC - Property Services
Jeff Laidler	Notting Dale Heat Network Programme Manager
Kevin Ramsey	RKBC Grenfell Community Manager

Arup

Bettisabel Lamelo
Joana Ferro
Giorgia Stewart
Harriet Obrien
Arthur Smart

Apologies:

Kate Brady	NHS/CCG Estates
Donna Tilley	London Fire Brigade
Abigail Raymond	One Public Estate
Shaun Haden	Head of Strategic Programmes & Innovation (LWNT)
Gaynor Driscoll	Head of Public Health (RBKC)
Monica Castelino	Leisure Services Manager (RBKC)
Mary Mullix	Director - North Kensington Health Recovery
Ullash Karia	RBKC, Head of Leisure
Abbas Dadou	LWRA Chair
Darren Peters	London Fire Brigade
Natasha Bishop	RBKC Head of Early Help and Social Work
Aimee Kelleher	Head Teacher, St Francis of Assisi
Andrew Hatch	TFL
Iain Killingbeck	TFL
Nordeen Fahmy	Head of Community Development, Engagement and Partnerships (LWNT)
Megan Cheyney	MHCLG Grenfell Site & Programme
Bob Klaber	Director of Strategy, Research & Innovation (Imperial College London)

1.0 REVIEW OF ACTIONS

- 1.1 James Caspell took us through the actions from the last Project Boards and confirmed completion and progress.
- 1.2 James Caspell again encouraged those interested in registering for the Lancaster West Estate Newsletter, please register here: -
https://public.govdelivery.com/accounts/UKRBKC/subscriber/new?topic_id=UKRBKC_28

2.0 YOU SAID, WE DID

- 2.1 James Caspell took the Project Board through the next standing item on the agenda – You Said, We Did – to ensure we remain accountable to what residents tell us with regard to this Future Neighbourhood Vision, and how the programme incorporates that feedback

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3.0 PROGRESS TO DATE

3.1 Chrissy Galerakis took the Project Board through the Progress to Date including:

- Overview of the 5 phases:
 - Empower - COMPLETE
 - o Hired engagement assistants
 - o Part of the project team
 - o Representatives from Lancaster West Estate, North Kensington and surrounding boroughs.
 - Understand - COMPLETE
 - o Completed stakeholder interviews
 - o Completed desk review of key document
 - o Completed Community Consultation 18/09 where Arup engaged with 50 residents
 - o Began scoping Services Map and Opportunities Map
 - o Baseline report submitted – to be shared once finalised
 - Inspire – IN PROGRESS
 - o Playbook case studies being compiled
 - o One of the tools we can use to design and deliver new projects in and around the estate
 - Explore
 - o Currently consulting on the Potential Opportunities
 - o Second Community Consultation planned for 23/10
 - Demonstrate

4.0 FINDINGS FROM THE UNDERSTAND PHASE

4.1 Bettisabel Lamelo (Betti), Project Manager from Arup, took the Project Board through the findings from the Understand Phase following interviews, desk based review and community consultation

4.2 Findings have been split into 4 key themes:

- Health and Wellbeing
- Education and Economic Development
- Sustainability
- Connected Communities

5.0 EXAMPLES FROM THE INSPIRE PHASE

5.1 Bettisabel Lamelo (Betti), Project Manager from Arup, took the Project Board through the proposal and structure for the Playbook – a book to inspire us with examples of how these potential ideas and opportunities have been achieved elsewhere

5.2 Case Study structure includes:

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- Ownership status
- Organisational model
- Cost
- Key benefits
- Location
- Scale
- Size

5.3 Examples of case studies were presented including:

- Library of Things
- Maggie's Care Centre and Healing Gardens

6.0 FOCUS GROUP DISCUSSIONS: DISCUSSING OPPORTUNITIES

6.1 Chrissy Galerakis divided the project board into 4 groups each facilitated by a member of the Arup team to discuss proposed projects and answer:

- What do you think?
- Do you have any ideas for locations on and around the estate?
- Is there anything that has been missed or should be considered?

6.2 Education and Economic Development

- Training and Employment Centre – Centre for Excellence
 - Challenges, History of training centres that haven't been sustainable – wider partners would need to be involved, running costs, think its not institutionalised,
 - Opportunities: Ensure child-care arrangements
- Library of Resources
 - Challenges – management of such an idea, how to get things back
 - Opportunities – 3 – 5 mobile units focussed on different user and age groups
- Community Markets
 - Pop up markets around the estate
 - Opportunity to link to local food production, smaller businesses to promote their products
 - Challenge – management and monitoring
 - Locations – leisure centre, station walk
- Community Pavilion
 - Didn't get a chance to complete
 - Will be open for additional feedback

6.3 Health and Wellbeing

- Outdoor Gym
 - Challenge: Maintenance and management

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- Link: Steel Warriors Project
- Table Tennis/ Chess – Wellbeing Activities
 - Challenge: Conflicts between different users – noise etc.
 - Opportunities: cover for use all year around, multi-use ideas – i.e. dominos and table-tennis tables
- Walking Trail between different centres
 - Challenge: keeping the walk exciting so residents continue to engage and use
 - Opportunities: linking biodiversity element,
- Sensory Garden
 - Opportunity: diversity of this space across the estate so it doesn't just meet a singular need
- Wellbeing Centre
 - Opportunities: What services are already provided in the Leisure Centre, and about how to better communicate this

6.4 Sustainability and a Green Estate

- Repair Shop
 - Challenge: Question about whether there is actually a need
 - Opportunity: connecting with up-cycling, library of things, sustainability one-stop-shop
- Library of things:
 - Opportunities: already being set up in North Kensington at the Library
 - Location: could be at Baseline or Resource Centre
- Fuel Support Hub
 - Challenge: need to be careful of existing services that are already operating – i.e. Green Doctors etc.
- Green Spaces and Community Gardens
 - Challenge: already happening so may not need to flesh out in this Masterplan

6.5 Connected Communities

- Crossings
 - Opportunities: make them safer, brighter, colourful, involving local artists
 - Challenges: maintenance, accessibility
- Active Travel
 - Challenge: Affordability, safety
 - Locations: near bus-stops and carparks

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- Community Spaces
 - Challenge: acknowledgment of existing community centres, not to duplicate what is already planned or undergoing
- Lighting
 - Opportunities: using lighting for art, lighting in the garden spaces in Lancaster West
- Play-Street
 - Challenge: Needs to reflect actual journeys
 - Opportunities – tested on weekends, using different furniture etc.
- Neighbourhood Totems
 - Opportunities: make them safer, brighter, colourful, involving local artists
 - Challenges: maintenance

7.0 ACTION SUMMARY

ITEM REF	ACTION	OWNER	TARGET DATE
1	For those that have received an email from Betti concerning the Services Map, please respond with input.	Project Board	22 October, 2021
2	For those wanting to input more into the opportunities discussion, please add comments to https://miro.com/app/board/o9J_lsjdBVo=?invite_link_id=138102853685	Project Board	18 October, 2022
3	Share Playbook and Baseline Report	Chrissy	November 2022

7.0 NEXT MEETING

TBC