

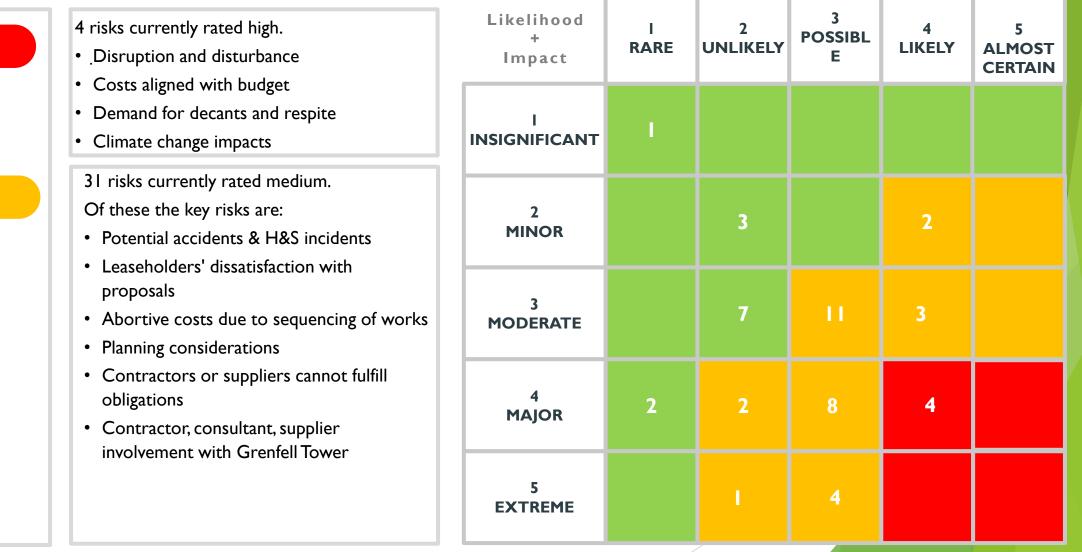
Risk Management Update

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Lancaster West Refurbishment Risk Profile

Current risk scores



Lancaster West Refurbishment Risk Profile

How we're managing key risks

Risk Description	What we've done and what we're doing
Disruption & Disturbance. Risk of disturbance / disruption to residents whilst works around the area are in progress.	 Plan work carefully ensuring code of construction adhered to Communicate works in advance and promote awareness to residents Develop respite and decant offer Develop process for handling noise issues quickly and effectively
Costs aligned with budget Risk that we are unable to achieve the level of ambition that we want from the refurbishment due to management of costs	 Developing detailed cost plans Developing detailed designs in concert with residents Working with funders to maximise income use
Demand for decants and respite Risk that we are unable to successfully deliver refurbishment on time and to resident quality	 Identify potential decants needed now Develop respite offer Refurb decant scheme and disruption offer Proactive communications and programmes management
Climate change impacts Risk of damage and disruption to estate and homes due to climate change	 Climate adaptation measures on homes as part of the refurb Investigating things like permeable paving, SUDS, rain gardens, developing more green spaces Seeking additional funding through bids for grants to future proof investment