

# LANCASTER WEST REFURBISHMENT PROGRAMME BOARD

## AGENDA

**Venue:** Unit 1, Baseline Studios and Microsoft Teams  
**Date:** 7th May 2025  
**Time:** 17.30 -19.00

**Membership:** Cllr Sof McVeigh (Chair), Cllr Mona Ahmed, Cllr Marwan Elnaghi, Cllr Claire Simmons, Mushtaq Lasharie, Abbas Dadou, Steve Bownds, Michelle Active, Daniel Chin, Susan Al Safadi

### Officer and invitees:

Michael Dalziel DLUHC; Rabina Nawaz DLUHC; Cheryl de Freitas DLUHC; Doug Goldring, Director of Housing Management; Neil Isaac, Head of Housing Finance; James Caspell, Neighbourhood Director; Andros Loizou, Head of Refurbishment Design and Delivery; Shaun Haden, Head of Strategic Programmes & Innovation; Nordeen Fahmy, Head of Community Development and Co-design; Jeff Laidler, Heat Network Programme Manager; Sharon Miller, Senior Project Manager (Net Zero); Terry McDermott, Senior M&E Project Manager; Hal Dervish Programme Manager/Interim Internals and Voids Manager; David Mulligan Senior Project Manager (Net Zero); Peter Inglis Senior Project Manager (Net Zero); Felicity Maries, Programme Manager Community Development, Partnerships and Circular Economy; Muman Ali, Programme & Performance Monitoring Manager; Sam Gathogo, Programme Performance & Monitoring Manager; Alejandra Castillo, Project Manager (Finance & Insight); Shabir Jafari, Assistant Project Manager (Innovation & Digital); Siobhan De-Alwis, Project Support Officer (Finance & Insight)

### Agenda Items

### Presenter

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|---|---|
| 1. <b>Introductions &amp; apologies</b> (5m)  | <b>Cllr Sof McVeigh</b>   |
| 2. <b>Appendix A - Minutes &amp; Actions from last meeting</b> (10m)  | <b>James Caspell</b>  |
| 3. <b>Programme delivery and performance</b><br>Appendix B – Overall Programme Delivery Update (15m)<br>Appendix C – Finance and Budgets Performance (10m)<br>Slides D – Notting Dale Heat Network Delivery Update (10m)<br>Slides E – Net Zero Sustainability Update (10m) | <b>Andros Loizou</b><br><b>James Caspell</b><br><b>Jeff Laidler</b><br><b>Sarah Cross</b> |
| 4. <b>Risk Management and Health and Safety</b><br>Slides F - Risk Management & Health and Safety Update (10m)  | <b>Samuel Gathogo</b>   |
| 5. <b>Community development and social value</b><br>Slides G - Community Development and Social Value (10m)   | <b>Nordeen Fahmy</b>  |
| 6. <b>Any other business</b> (10m)  |   |