

LANCASTER WEST REFURBISHMENT PROGRAMME BOARD

AGENDA

Venue: Unit 1, Baseline Studios and Microsoft Teams

Date: 3rd Mar 2026

Time: 17.30 -19.00

Membership: Cllr Sof McVeigh (Chair), Cllr Mona Ahmed, Cllr Marwan Elnaghi, Cllr Claire Simmons, Mushtaq Lasharie, Abbas Dadou, Steve Bownds, Michelle Active, Daniel Chin, Susan Al Safadi, David Ward, Stuart Baker

Officer and invitees: Michael Dalziel DLUHC; Helen Town DLUHC, Joe Powell MP, Jahedur Rahman, Director of Housing Management; Neil Isaac, Head of Housing Finance; Natalie McPherson, HRA Lead Finance Business Partner; James Caspell, Neighbourhood Director; Andros Loizou, Head of Refurbishment Design and Delivery; Shaun Haden, Head of Strategic Programmes & Innovation; Felicity Marie, Head of Community Development and Co-design; Jeff Laidler, Heat Network Programme Manager; Sharon Miller, Senior Project Manager (Net Zero); Hal Dervish Programme Manager/Interim Internals and Voids Manager; David Mulligan Senior Project Manager (Net Zero); Peter Inglis Senior Project Manager (Net Zero); Muman Ali, Programme & Performance Monitoring Manager; Sam Gathogo, Programme Performance & Monitoring Manager; Alejandra Castillo, Project Manager (Finance & Insight); Shabir Jafari, Assistant Project Manager (Innovation & Digital); Elias Bensissi, Project Support Officer (Finance & Insight); Faiza Hassan, Project Support Officer (Finance & Insight)

Agenda Items

Presenter

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|---|---------------------------------------|
| 1. Introductions & apologies (5m 17:30 – 17:35) | Cllr Sof McVeigh |
| 2. Appendix A - Minutes & Actions from last meeting (10m 17:35 – 17:45) | James Caspell |
| 3. Programme delivery and performance
Appendix B1 – Consolidated Programme | Andros Loizou, |
| Appendix B2 – Programme Performance Report | Peter Inglis, |
| Appendix B3 – Walkways Delivery Strategy (20m 17:45 – 18:05) | David Mulligan |
| 4. Appendix C – Finance and Budgets Performance (10m 18:05 – 18:15) | James Caspell/
Shaun Haden |
| 5. Slides E – Decarbonisation & Sustainability Update (10m 18:15 – 18:25) | Sarah Cross |
| 6. Risk Management and Health & Safety inc EqIA
Slides F - Risk Management & Health and Safety Update (10m 18:25 – 18:35) | Shaun Haden |
| 7. Community development and social value
Slides G - Community Development and Social Value (10m 18:35 – 18:45) | Felicity Maries |
| 8. Notting Dale Heat Network
Slides D – Notting Dale Heat Network Delivery Update (10m 18:45 – 18:55) | Jeff Laidler |
| 9. Any other business (10m 18:55 – 19:00) | |