

LANCASTER WEST REFURBISHMENT PROGRAMME BOARD AGENDA

Venue: Unit 1, Baseline Studios and Microsoft Teams
Date: 15th September 2026
Time: 18.00 -19.30

Membership: Cllr Cem Kemahli (Chair), Cllr Claire Simmons, Mushtaq Lasharie, Abbas Dadou, Steve Bounds, Michelle Active, Daniel Chin, Susan Al Safadi, David Ward, Stuart Hall

Officers and invitees: Helen Town DLUHC, Jahedur Rahman, Director of Housing Management; Neil Isaac, Head of Housing Finance; Natalie McPherson, HRA Lead Finance Business Partner; James Caspell, Neighbourhood Director; Andros Loizou, Head of Refurbishment Design and Delivery; Shaun Haden, Head of Strategic Programmes & Innovation; Peter Brown: Strategic Programme Manager; Felicity Maries, Head of Community Development and Co-design; Jeff Laidler, Heat Network Programme Manager; Sharon Miller, Senior Project Manager (Net Zero); Hal Dervish Senior Project Manager; David Mulligan Senior Project Manager (Net Zero); Peter Inglis Senior Project Manager (Net Zero); Muman Ali, Programme & Performance Monitoring Manager; Sam Gathogo, Programme Performance & Monitoring Manager; Alejandra Castillo, Project Manager (Finance & Insight); Shabir Jafari, Assistant Project Manager (Innovation & Digital); Elias Bensissi, Project Support Officer (Finance & Insight); Faiza Hassan, Project Support Officer (Finance & Insight)

Agenda Items	Presenter
1. Introductions & apologies (5m 18:00 – 18:05)	Cllr Cem Kemahli
2. Appendix A - Minutes & Actions from last meeting (5m 18:05 – 18:10)	James Caspell
3. Appendix A1 - Lancaster West Estate Terms of Reference (5m 18:10 – 18:15)	James Caspell
4. Programme delivery and performance (20m 18:15– 18:35) Appendix B1 – Consolidated Programme Appendix B2 – Programme Performance Report	Andros Loizou
5. Notting Dale Heat Network (10m 18:35 – 18:45) Slides C – Notting Dale Heat Network Delivery Update	Jeff Laidler
6. Appendix D – Finance and Budgets Performance (10m 18:45 – 18:55)	James Caspell/ Shaun Haden
7. Slides E – Decarbonisation & Sustainability Update (10m 18:55 – 19:05)	Sarah Cross
8. Risk Management and Health & Safety inc EqlA (10m 19:05– 19:15) Slides F - Risk Management & Health and Safety Update Slides G – Equality Impact Assessment (Decant Analysis)	Sam Gathogo Muman Ali
9. Community development and social value (10m 19:15 – 19:25) Slides H - Community Development and Social Value	Felicity Maries
10. Any other business (5m 19:25– 19:30)	